



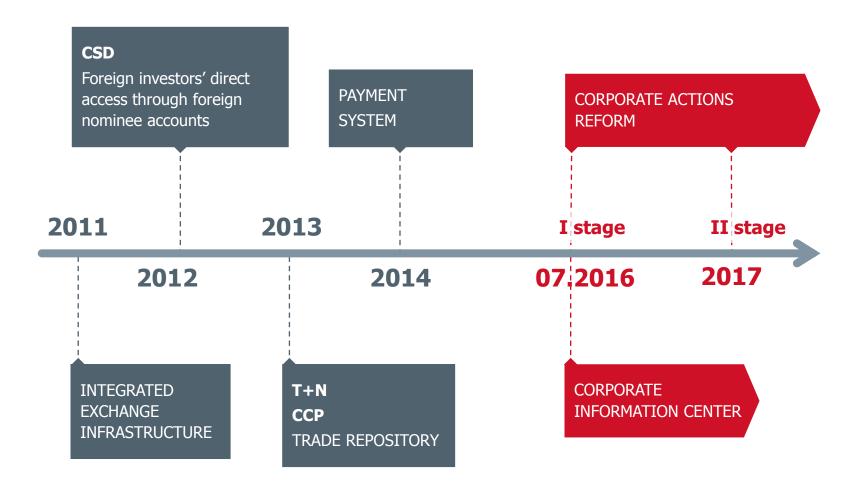
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RECENT CHANGES IN THE RUSSIAN FINANCIAL MARKET INFRASTRUCTURE

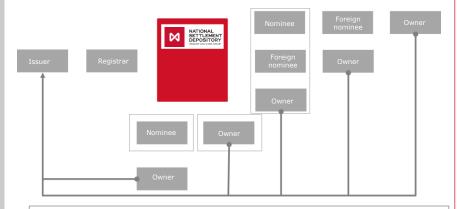
DEVELOPMENT OF RUSSIANFINANCIAL MARKET INFRASTRUCTURE





A NEW APPROACH TO CORPORATE ACTIONS PROCESSING

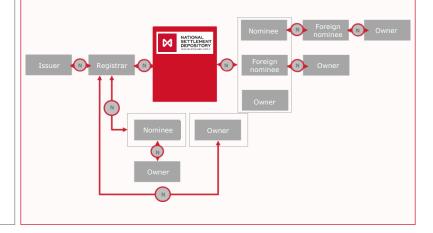
Restraints of the Former Approach



- 1 Custodians and registrars are not involved in interaction between an issuer and shareholders
- 2 Use of hard-copy documents
- Difficulties faced by both domestic and foreign investors in exercising their rights attached to securities
- 4 A high level of operational risks

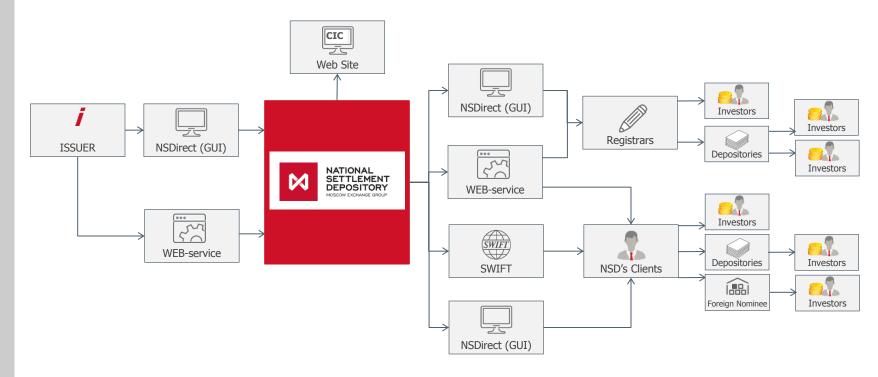
New Approach

- Processing any and all corporate actions in a centralized manner, through custodians, CSD and registrars
- Custodians are authorized to act on behalf of their clients under a depository agreement (no PoA needed)
- Source documents are kept by a custodian, acting on behalf of the respective securities owners
- Increased automation of corporate actions processing





CORPORATE INFORMATION CENTER



- Issuer supplies information directly to NSD's systems
- Information can be accessed by all market participants
- Information is distributed practically simultaneously via electronic channels
- Information received and distributed in the standardized form easily processed and used
- Information is recognized as official



CORPORATE ACTIONS STATISTICS

NEW WAY OF PROCESSING

GENERAL MEETINGS (MEET, XMET)

4626 initiated

3593 completed

BONDHOLDERS MEETINGS (BMET)

147
initiated

142
completed

BUY-BACK (BIDS)

243
initiated

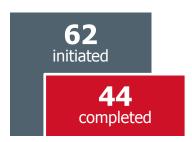
210
completed

PRIORITY ISSUE (PRIO)

56
initiated

33
competed

TENDER OFFER (TEND)



SQUEEZE OUT BID (TEND95)



NUMBER OF INSTRUCTIONS PROCESSED

7478
meeting instructions

4148
corporate action instructions



THANK YOU!



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 - Perception of market services offered by the Company and its subsidiaries
 - Volatility (a) of the Russian economy and the securities market and (b) sectors with a high level of competition that the Company and its subsidiaries operate
 - Changes in (a) domestic and international legislation and tax regulation and (b) state policies related to financial markets and securities markets
 - Competition increase from new players on the Russian market
 - The ability to keep pace with rapid changes in science and technology environment, including the ability to use advanced features that are popular with the Company's and its subsidiaries' customers
 - The ability to maintain continuity of the process of introduction of new competitive products and services, while keeping the competitiveness
 - The ability to attract new customers on the domestic market and in foreign jurisdictions
 - The ability to increase the offer of products in foreign jurisdictions
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